



Jamie Sprague

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What is a contract?

- Contract is both term of art and a legal document.
- Grants, Cooperative Agreements, and "Contracts" are all legally binding agreements that fit under the umbrella of legal contracts.

What is a legal contract?

- A legally binding agreement involving two or more parties that sets forth what the parties will or will not do.
 - Parties can be individuals (typically adults of sound minds) or businesses (usually represented by an authorized official).
- A contract is formed when competent parties mutually agree to provide each other some benefit.
 - This benefit is called consideration and can be anything of value to the parties.
- A contract normally requires one party to make a reasonably detailed offer to do something and the other party to accept without significant change.
- Most contracts must be in writing to be enforceable.

Types of Federally Sponsored Agreements

Assistance	Procurement
 Grant Accomplishing a public purpose of support Little involvement between sponsor and recipient is anticipated Cooperative Agreement Accomplishing a public purpose of support Substantial involvement of the Sponsor in the contemplated work is anticipated 	 Federal Contract Used in relationship between the Sponsor and Contractor when the goal of relationship is to acquire property or services for the direct benefit or use of the Sponsor Governed by the Federal Acquisition Regulation (FAR), a highly regulated set of strict terms and conditions

Brief History of Federal Contracts & OTAs

1940s

1950s

1960s

1970s

1980s

1990S

Federal

Acquisition

2000s+

Expansion of OTA

Armed Services Procurement Act & Armed Services Procurement Regulation (ASPR) The Grants Act of 1958

National Aeronautics and Space Act of 1958, which included OTA authority NIH is awarded OTA authority (1972)

ASPR becomes the Defense Acquisition Regulation (1977)

Federal Grant & Cooperative Agreement Act (1978) DARPA is granted OTA authority as a pilot for DOD (1989)

Streamlining Act (1993) DARPA's OTA authority is expanded to

include prototype

projects.

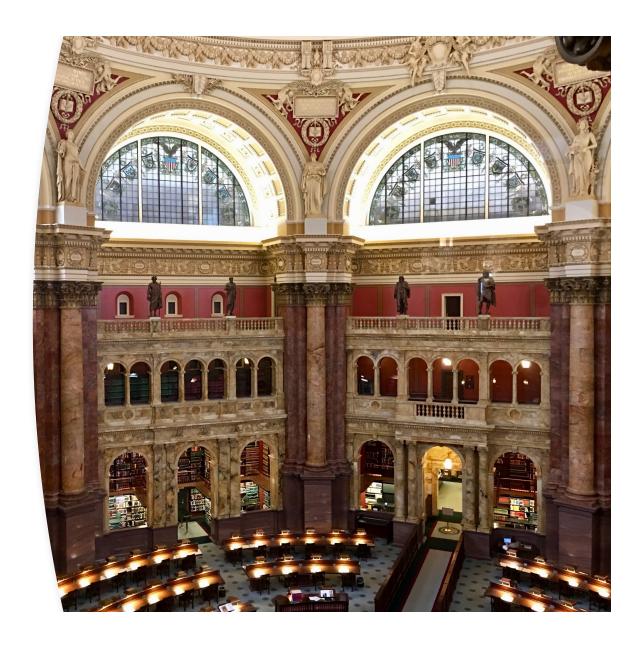
include BARDA (2006), ARPA-E (2011), and ARPA-H (2022)

authority to



Federal Acquisition Regulation (FAR)

- 48 CFR Parts 1-53
 - Parts 1-51 are instructions to the federal Contracting Officer and cover things like policies, requirements, exceptions, practices, and procedures
 - Part 52 is the FAR clauses (i.e. award terms and conditions) in the format 52.XXX-XX
- Federal agencies have their own implementation of the FAR (codified in 48 CFR Chapters 2-99), and some subagencies have their own modifications to both FAR and agency FAR terms



Types of Federally Sponsored Agreements

Assistance	Procurement	Other Funded Actions
 Grant Accomplishing a public purpose of support Little involvement between sponsor and recipient is anticipated Cooperative Agreement Accomplishing a public purpose of support Substantial involvement of the Sponsor in the contemplated work is anticipated 	 Federal Contract Used in relationship between the Sponsor and Contractor when the goal of relationship is to acquire property or services for the direct benefit or use of the Sponsor Governed by the Federal Acquisition Regulation (FAR), a highly regulated set of strict terms and conditions 	 Other Transaction Agreement (OTA) Legal contract with the federal government that is not a grant, cooperative agreement, or a federal contract Used to streamline research and development, prototype development, and other projects with nonprofit research institutions

Plus other unfunded agreements like Cooperative Research and Development Agreements (CRADAs) and Partnership Intermediary Agreements (PIAs)

Other Transaction Agreement s (OTAs)

- Congress must specifically authorize an agency the ability to issue an OTA. This permission is currently held by: DHHS (including NIH and APRA-H), DOD, NASA, FAA, DOT, DHS, TSA, DOE, ARPA-E
- Used by the federal government to quickly contract with non-federal entities outside of the FAR and other regulations
- Not subject to FAR, OMB Uniform Guidance, or Bayh-Dole unless explicitly stated in the OTA

Why OTAs?

- Federal contracting process can be too slow and bureaucratic, and sometimes doesn't effectively meet commercial entity needs
 - Example: Cost-based pricing system is cumbersome, requiring specialized accounting and audit systems and, from some perspectives, represents excessive oversight
 - Example: Government's approach to IP and technical data rights can be overreaching and some FAR regulations are aging quickly or are otherwise are out of date
 - Ultimately, the government needs to stay competitive
- A note on OTA Consortia...

Why does the type of agreement matter proposal preparation?



Varied and Intense Proposal Requirements

- These are not assistance agreements!
- Each solicitation is unique
- Defined Q&A period to ask questions to the federal contacts
- High level of detail required
- Submission is done via email or an uncommon eRA system, and may not have a 5pm deadline
- Negotiation of award terms and conditions is routinely a part of the proposal

Types Federal Contracts

Contract by Negotiation

FAR Part 15

- Research and Development (R&D)
 contracts, as contemplated in FAR Part
 35, almost always follow the
 procedures of FAR Part 15.
- FAR Part 16 contemplates types of contracts that can be awarded, with R&D contracts typically resulting in:
 - Fixed-price (Subpart 16.2)
 - Cost-reimbursable (Subpart 16.3)
 - Indefinite Delivery Indefinite Quantity (IDIQ) (Subpart 16.5)

Commercial Contracts

FAR Part 12

- Used for the *acquisition* of supplies or services that meet the definitions of "commercial product" or "commercial service" as defined by Subpart 2.101.
- Required terms and conditions can be difficult for research institutions to accept

Contracting by Negotiation Uniform Contract Format - FAR 15.204-1*

Sectio n	Title	Description
Α	Solicitation/contract form	See next slide
В	Supplies or services and prices/costs	Brief description of supplies/services, including incidental deliverables
С	Description/specifications/statement of work	Description of agency's needs
D	Packaging and marking	Packaging, packing, preservation, and marking requirements, if any
Е	Inspection and acceptance	Inspection, acceptance, quality assurance, and reliability requirements
F	Deliveries or performance	Requirements for time, place, and method of delivery or performance.
G	Contract administration data	Accounting and appropriation data, and any required contract administration information or instructions other than those in Section A.
Н	Special contract requirements	Any special contract requirements that are not included in other Sections
1	Contract clauses	Clauses required by law or FAR/FAR supplements, and any additional clauses expected to be included in any resulting contract.
J	List of attachments	The catch all!
K	Representations, certifications, and other statements of offerors or respondents	Provisions that require representations, certifications, or the submission of other information by offerors.
L	Instructions, conditions, and notices to offerors or respondents	How to prepare proposals
М	Evaluation factors for award	

*FAR Part 15 - Contracting by Negotiation

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Common Contract Proposal Format

Technical Volume

- Cover Page
- Abstract
- Narrative
- CV/Biosketches
- Current & Pending (Other) Support
- Letters of Collaboration/Support
- IP Management Plan
- Organizational Conflict of Interest
- Etc.

Business or Cost Volume

- Cover Page
- Detailed Budget
- Budget Justification
- Quotes and other supporting docs
- Payment Terms/Milestones
- Subrecipient Information
- Small Business Subcontracting Plan
- Representations & Certifications
- Etc.

Certified Cost or Pricing

FAR Part 15.4

- Contracting officers must confirm that proposed costs are fair and reasonable
 - Certified Cost or Pricing Truthful Cost of Pricing Data Act (10 USC 271, 41 USC 35) requires offerors to certify that the cost or pricing is accurate, current and complete.
 - Other Than Certified Cost or Pricing Permitted when an exception is contemplated in FAR 15.403-4.
- See <u>FAR 52.215-20</u>, Requirements for Certified Cost or Pricing Data and Data Other Than Certified Cost or Pricing Data
- Certified Cost or Pricing data is required to be entered into FAR 15.408, Table 15-2

This is to certify that, to the best of my knowledge and belief, the cost or pricing data (as defined in section 2.101 of the Federal Acquisition Regulation (FAR) and required under FAR subsection 15.403-4) submitted, either actually or by specific identification in writing, to the Contracting Officer or to the Contracting Officer's representative in support of ___ are accurate, complete, and current as of DDMMYYY. This certification includes the cost or pricing data supporting any advance agreements and forward pricing rate agreements between the offeror and the Government that are part of the proposal.

Negotiation at Proposal Stage

 Very common to have to accept terms and complete reps/certs at the time of proposal submission, sometimes without any opportunity to negotiate is selected for funding

Examples:

a. A representative of the firm authorized to commit the firm to contractual obligations must sign the offer's quote, including adding any Discount Terms, if applicable. In doing so, the contractor agrees to the contract terms and conditions as written in the Solicitation, with attachments.

(c) A written notice of award or acceptance of an offer, mailed or otherwise furnished to the successful offeror within the time for acceptance specified in the offer, shall result in a binding contract without further action by either party. Before the offer's

negotiations are successfully concluded. The draft Standard Research Subcontract, including the proposed Statement of Work, and applicable Terms and Conditions has been enclosed for your information. This should be reviewed <u>prior</u> to the submission of your proposal. Acceptance of the terms and conditions or deviations requested shall be provided <u>with proposal submission</u>. Exceptions submitted after <u>award will not</u> be <u>entertained</u>. The Standard Research Subcontract including the

Why is that a concern?

FAR terms are time consuming!

- Terms are extensive and expansive
- Requires a high level of training and experience to navigate and understand
- Demands a large amount of time and concentration
- Commonly requires input from PI, unit, and offices



52.230-5 Cost Accounting Standards-Educational Institution.

As prescribed in 30.201-4(e)(1), insert the following clause:

Cost Accounting Standards-Educational Institution (Jun 2020)

- (a) Unless the contract is exempt under 48 CFR 9903.201-1 and 9903.201-2, the provisions of 48 CFR 9903 are incorporated herein by reference and the Contractor, in connection with this contract, shall-
- (1) (CAS-covered Contracts Only). If a business unit of an educational institution (defined as an institution of higher education in the OMB Uniform Guidance at 2 CFR part 200, subpart A and 20 U.S.C. 1001) is required to submit a Disclosure Statement, disclose in writing the Contractor's cost accounting practices as required by 48 CFR 9003.202-1 through 9903.202-5, including methods of distinguishing direct costs from indirect costs and the basis used for accumulating and allocating indirect costs. The practices disclosed for this contract shall be the same as the practices currently disclosed and applied on all other contracts and subcontracts being performed by the Contractor and which contain a Cost Accounting Standards (CAS) clause. If the Contractor has notified the Contracting Officer that the Disclosure Statement contains trade secrets, and commercial or financial information which is privileged and confidential, the Disclosure Statement shall be protected and shall not be released outside of the Government
- (2) Follow consistently the Contractor's cost accounting practices in accumulating and reporting contract performance cost data concerning this contract. If any change in cost accounting practices is made for the purposes of any contract or subcontract subject to CAS requirements, the change must be applied prospectively to this contract and the Disclosure Statement, if required, must be amended accordingly. If an accounting principle change mandated under OMB Uniform Guidance at 2 CFR part 200, subpart E and appendix III, requires that a change in the Contractor's cost accounting practices be made after the date of this contract award, the change must be applied prospectively to this contract and the Disclosure Statement, if required, must be amended accordingly. If the contract price or cost allowance of this contract is affected by such changes, adjustment shall be made in accordance with paragraph (a)(4) or (a)(5) of this clause, as
- (3) Comply with all CAS, including any modifications and interpretations indicated thereto contained in 48 CFR 9905 in effect on the date of award of this contract or, if the Contractor has submitted cartified cost or pricing data, on the date of final agreement on price as shown on the Contractor's signed certificate of current cost or pricing data. The Contractor shall also comply with any CAS (or modifications to CAS) which hereafter become applicable to a contract or subcontract of the Contractor. Such compliance shall be required prospectively from the date of applicability to such contract or subcontract.

- (i) Agree to an equitable adjustment as provided in the Changes clause of this contract if the contract cost is affected by a change which, pursuant to paragraph (a)(3) of this clause, the Contractor is required to make to the Contractor's established cost accounting practices
- (ii) Negotiate with the Contracting Officer to determine the terms and conditions under which a change may be made to a cost accounting practice, other than a change made under other provision of paragraph (a)(4) of this clause; provided that no agreement may be made under this provision that will increase costs paid by the United States
- (iii) When the parties agree to a change to a cost accounting practice, other than a change under subdivision (a)(4)(i) or (a)(4)(iv) of this clause, negotiate an equitable adjustment as provided in the Changes clause of

nges clause of this contract, if the contract cost is equired under the OMB Uniform Guidance at 2 ng effective after the date of contract award, established cost accounting practices.

vance, as appropriate, if the Contractor or a nting Standard, or to follow any cost accounting d costs paid by the United States. Such to the United States, together with interest n 6621(a)(2) of the Internal Revenue Code of ne payment by the United States was made to the nent recover costs greater than the increased cost ts subject to the price adjustment, unless the which it was aware or should have been aware at

contractor has complied with an applicable CAS st adjustment demanded by the United States, . chapter 71, Contract Disputes.

es of the Government to examine and make liance with the requirements of this clause.

ts which the Contractor enters into, the substance n effect on the subcontractor's award date or, if on the date of final agreement on price as lost or Pricing Data, except that-

rsuant to 48 CFR 9903.201-2 is subject to other e set forth in 48 CFR 9903.201-4 shall be

- (2) The requirement in this paragraph (d) shall apply only to negotiated subcontracts in excess of the lower CAS threshold specified in Federal Acquisition Regulation (FAR) 30.201-4(b) on the date of subcontract award; and
- (3) The requirement shall not apply to negotiated subcontracts otherwise exempt from the requirement to include a CAS clause as specified in 48 CFR 9903.201-1.

(End of clause)

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FAR terms are largely not written for research institutions, and there are may that are not actionable

- Intellectual Property
- Costing requirements
- Fundamental research (no citizenship or publication restrictions)
- Security requirements

(1) The Contractor shall not use any information provided or acquired under this contract for any purpose other than in the performance of this contract.

C.3. DISTRIBUTION STATEMENT

Distribution Statement determination for deliverable documents generated under this contract: DISTRIBUTION STATEMENT C: Distribution authorized to U.S. Government Agencies and their contractors due to the Proprietary Information and to prevent Premature Dissemination of Information, determined 19 MAY 2023. Other requests for this document shall be referred to the DARPA Public Release Center via email at prc@darpa.mil.

H.1. PUBLIC RELEASE OR DISSEMINATION OF INFORMATION

(a) There shall be no dissemination or publication, except within and between the Contractor and any subcontractors, of information developed under this contract or contained in the reports to be furnished pursuant to this contract without prior written approval of the Procuring Contracting Officer (PCO) and DARPA's Public Release Center (DARPA/PRC). All technical reports will be given proper review by appropriate authority to determine which Distribution Statement is to be applied prior to the initial distribution of these reports by the Contractor.

Classified Data: The work performed under this AGREEMENT may cover classified national security information and unclassified Military Critical Technology (MCT). All personnel, government and non-government, working with classified material must have an appropriate security clearance and need to know. Any exchange of classified data with industry shall comply with the National Industrial Security Program Operating Manual, DoD 5220.22-M (February 2006) and the DD-254, DoD Contract Security Classification Specification. If required, the COLLABORATOR(S) must also be certified by the Joint Certification Program (JCP) to receive MCT and technical data governed by DoD Directive 5230.25. This data must be controlled in accordance with ITAR.

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- Fundamental research (no citizenship or publication restrictions)
- Security requirements

OTA solicitations often have model agreements or terms that proposers must either accept or comment on within the proposal.

ARPA-H Sample OTA - September

	2024
This is a second of Other Tenenation	2024
·	agreement with articles and language that are regularly used in ARPA-H OTs.
highlighted in yellow is information us	be information the Government asks to be provided by Performers, and text ually provided by the Government, however, any final language will be determined Officer (AO) and agreed upon by both Performer and AO.
Fixed milestone/no resource share sam	uple
	OTHER TRANSACTION AGREEMENT
	BETWEEN
	INSERT PERFORMER AND ADDRESS, UEI
	AND
THE ADVAN	CED RESEARCH PROJECTS AGENCY FOR HEALTH (ARPA-H)
	CONCERNING
	INSERT PROGRAM/PROJECT TITLE
Authority: 42 U.S. Code § 290c(g)[1](I Total Amount of the Agreement: § \$2 Segment 1 (Base): Segment 2 (Phase/Option, Exe Segment 3 (Phase/Option, Uns Funding Obligated: Date of the Agreement:	\(\frac{\(\Omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\text{NOX}}\)\(\omega_{\tex
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https://arpa-h.gov/sites/default/files/2024-09/ARPA-H%20-%20OT%20Agreement%20Sample%20-%20Sep%202024.docx

DARPA Sample OTA - June 2024

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	CONCERNING
(INSERT RESEAR	CH AND DEVELOPMENT TITLE)
Purchase Requisition No.: XODOCOCODOCO Total Amount of the Agreement: \$XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	
AA	s
	United States of America, hereinafter called the Government arch Projects Agency (DARPA), and (INSERT COMPANY Federal law.
FOR (INSERT COMPANT NAME)	FOR THE GOVERNMENT DEFENSE ADVANCED RESEARCH PROJECTS AGENCY
(Signature)	(Signature)
(Name, Title)(Date)	(Name, Title) (Date)

https://acquisitioninnovation.darpa.mil/docs/Samples/7%20-%20SAMPLE%20OT(P)%20-%20Fixed%20Support%20Nontraditional%20-%202024.06.20.docx

Reps & Certs

Section K

- May repeat or go beyond what is routinely completed via SAM.gov registration
 - Certification of limited technical data and computer software rights
 - Background IP
 - Cost Accounting Standards
 - Byte-Dance Prohibition
 - Foreign Transparency
 - Government approved systems
 - Etc.

Organizational Conflict of Interest

- Goes beyond financial conflict of interest (COI) and conflict of commitment (COC)
- FAR 9.502(c) "An organizational conflict of interest may result when factors create an
 actual or potential conflict of interest on an instant contract, or when the nature of the
 work to be performed on the instant contract creates an actual or potential conflict of
 interest on a future acquisition. In the latter case, some restrictions on future activities of
 the contractor may be required."
- Examples include:
 - Systems engineering and technical direction to be used in support of the competitive acquisition
 - Preparing specifications or work statements to be used in the competitive acquisition
 - Situations where a contractor would be evaluating their own proposal submission
 - · Access to proprietary information through another federal contract

NASA FAR R&D Contract

MSFC 52.209-94 RESOLUTION OF ORGANIZATIONAL CONFLICTS OF INTEREST (MAY 2017)

- (a) The Organizational Conflict of Interest (OCI) Plan and its obligations (which includes any appended resolution strategies related to identified OCIs), are hereby incorporated in the contract by reference.
- (b) <u>Changes.</u> (1) Either the Contractor or the Government may propose changes to the OCI Plan. Such changes are subject to the mutual agreement of the parties and will become effective only upon incorporating the change into the plan by contract amendment.
- (2) In the event that the Government and the Contractor cannot agree upon a mutually acceptable change, the Government reserves the right to make a unilateral change to the OCI Plan as necessary, with the approval of the head of the contracting activity, subject to Contractor appeal as provided in the Disputes clause.
- (c) <u>Violation</u>. The Contractor shall report any violation of the OCI Plan, whether by its own personnel or those of the Government or other contractors, to the Contracting Officer. This report shall include a description of the violation and the actions the Contractor has taken or proposes to take to mitigate and avoid repetition of the violation. After conducting such further inquiries and discussions as may be necessary, the Contracting Officer and the Contractor shall agree on appropriate corrective action, if any, or the Contracting Officer shall direct corrective action.
- (d) <u>Breach.</u> Any breach of the above restrictions or any nondisclosure or misrepresentation of any relevant facts required regarding OCI to be disclosed may result in termination of this contract for default or other remedies as may be available under law or regulation.
- (e) <u>Subcontracts</u>. The Contractor shall include the substance of this clause, including this paragraph (e), in subcontracts where the work includes or may include tasks related to the OCI. The terms "Contractor" and "Contracting Officer" shall be appropriately modified to reflect the change in parties and to preserve the Government's rights.

(End of clause)

ARPA-H OTA

B. Organizational Conflicts of Interest

In accordance with FAR 9.5, proposers are required to identify and disclose all facts relevant to potential OCIs involving the proposer's organization and *any* proposed team member (proposed subcontractor, subawardee, consultant, etc.). Regardless of whether or not the proposer has identified potential OCIs, under this Section, the proposer is responsible for providing a disclosure with each proposal submitted to the solicitation. The disclosure must include the proposer's, and as applicable, proposed team member's OCI mitigation plan. The OCI mitigation plan must include a description of the actions the proposer has taken, or intends to take, to prevent the existence of conflicting roles that might bias the proposer's judgment and to prevent the proposer from having unfair competitive advantage. The OCI mitigation plan will specifically discuss the disclosed OCI in the context of each of the OCI limitations outlined in FAR 9.505-1 through FAR 9.505-4. Furthermore, although the FAR does not apply to OTs, OCIs must be addressed in the same manner prescribed in FAR subpart 9.5. The disclosure and mitigation plan to not count toward the page limit.

Small Business Subcontracting Plan

FAR 19.7

• FAR 19.702:

Any contractor receiving a contract with a value greater than the simplified acquisition threshold must agree in the contract that small business, veteran-owned small business (VOSB), service-disabled veteran-owned small business (SDVOSB), HUBZone small business, small disadvantaged business (SDB), and women-owned small business (WOSB) concerns will have the maximum practicable opportunity to participate in contract performance consistent with its efficient performance.

- FAR 19.704 SBSPs are required to include the following:
 - Percentage goals for using small business and total dollars to be subcontracted
 - Methods used to develop goals and to identify potential sources
 - Efforts by the offeror to ensure equitable opportunity to compete for subcontracts
 - Assurances

https://researchservices.cornell.edu/resources/diverse-suppliers-requirements

Best Practices for Federal Contract& OTA Proposals



Assemble your proposal preparation team

- Include the technical team, pre-award proposal preparation staff, the authorized official, and the post-award finance team
- Start early!
- Meet regularly
- Create a collaborative tracking document with clear roles and internal deadlines in a shared workspace

Confirm what type of agreement is anticipated

Search for keywords (CTRL + F)

- Contract, OTA, Award Type, Bid, Quote, Commercial Services, Pricing, etc.
- FAR, DFAR, DEAR, etc.
- 52.XXX, 1852.XXX, etc.
- Technical Volume, Cost Volume, etc.

Review the solicitation in detail

- What is the submission method and deadline?
- Are there award terms that need to be reviewed/negotiated now?
- Does submission of the proposal constitute acceptance of terms?
- Is a small business plan required?
- Are there extensive reps and certs?
- What is the deadline for questions?

Create a detailed summary of proposal elements

- Summarize proposal requirements; required sections, page limits, formatting requirements, etc.
- Assign responsible individuals for each requirement
- Establish internal deadlines
- Develop questions to submit to the federal sponsor

ARPA-H Program XX Summary of Required Elements (SRE)				1			
Guidelines		<u>link</u>					
FAQ's		updated at SAM.gov opportunities page					
		(link above	e)				
Lead PI	₩						
Start Date		9/1/2024					
Period of Performance		24 months	5				
Budget Cap, Gig Module		\$4,999,99					
Formatting			gins. 12 pt. font. Text for bles and charts can be 8 and :				
ARPA-H Submission Deadlines		Volume 1: Volume 2:	Monday 6/3/2024, 12pm EST TBD				
Internal Cornell Deadlines							
		OSP Full Re	eview: Friday 5/24 before noon	1			
VOLUME 1							
ARPA-H Required Documents	Page	Page limit	formatting requirements	Notes	Lead	Internal Deadline	Other
Cover Sheet			Use of the template is		Pre-Award Specialist		Not included in
		1	encouraged			5/31	page limit
Table of Contents			Use of the template is		Pre-Award Specialist		Not included in
		no limit	encouraged			5/31	page limit
Technical & Management							
1. Proposal Summary		40	See Proposal Template Volume 1 : Technical and	Section A (Discussion) & Section B (Innovative Claims Table) required	PI	5/20 Draft	
2. Goals and Impact	1		Management			5/31 Final	
3. Technical Plan				The task structure much be consistent with that in the			
4. Capabilities/Management Plan							
5. Bibliography - Optional			Individual 2 page cv/resumes for key persons with links to relevant work are allowed.	Use this part to point to teams key references	PI	5/20 Draft 5/31 Final	Guidance state no limit on this optional section Monitoring FAQ's
			See notes in Other			3/31111181	I
Basis of Estimate (BoE)		no limit	See notes in Other Use of the template is encouraged		Pre-Award Specialist (with PI/GCO input)	5/20 Draft	and asked PM for clarification.
		no limit	Use of the template is encouraged Must use the template		Pre-Award Specialist (with PI/GCO input) Pre-Award Specialist (with PI/GCO input)	,	and asked PM for clarification.
			Use of the template is encouraged Must use the template provided Includes Current			5/20 Draft	I
Basis of Estimate (BoE) Administrative & National Policy Requirements Task Description Document (TDD)			Use of the template is encouraged Must use the template			,	I

Cornell Signature Authority

Per OVPRI transaction authority letters, pre-award Grant & Contract Officers in CALS and VET are prohibited from submitted the following proposals:

- SBIR/STTR proposals
- Proposals for federal contracts
- Proposals in response to competitive bids
- Proposals for fixed price contracts
- Proposals where the solicitation binds Cornell to agreement terms
- Proposals to industry sponsors where the industry sponsor is a pass-through entity of the federal government

Note: Only Sr. GCOs in OSP have authority to submit federal contract proposals





Questions?

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